INFORMATION UPDATED ON
11/18/2026

Healthier Texas Dissolution FAQ

Context: Healthier Texas has spent more than 20 years serving Texas communities with health programming, advocacy, convenings, and education. For years, this work was funded in large part by federal grant funding awarded through the SNAP-Ed program. When the current government administration eliminated this programming from the federal budget in September 2025, Healthier Texas lost the majority of its funding. Since then, the organization has undertaken herculean efforts to diversify funding sources and maintain operations, all while remaining laser-focused on our mission of empowering Texans to live healthier lives. Despite our strong commitment and dedicated leadership, navigating the sudden and drastic decrease in funds proved difficult, especially against the backdrop of a nationally challenging time for social impact organizations.

Decision: Accordingly, in October 2026, the Healthier Texas Board of Directors has made the extraordinarily difficult decision to close our doors. This decision was not made lightly. After pursuing many avenues, including significant grant writing endeavors and conducting multiple conversations with partners about the possibility of merging organizations, the board determined that the most responsible fiscal decision would be to cease operating as a nonprofit in late 2026.

We understand this announcement may come with a lot of questions. We've assembled this document to answer questions we anticipate the community will have. If you have additional questions, please do not hesitate to reach out to our interim Transition Lead, Lauren Kalbfell (lkalbfell@healthiertexas.org).

1. **Why is the organization closing?**
    a. Healthier Texas is no longer in a strong enough financial position to continue to operate.

2. **When will the organization stop operating and what are the key dates?**
    a. The last day of active operations will be December 18, 2026.
    b. The non-profit's final day will be December 31, 2026.

3. **What will happen to Healthier Texas' community programs, including Community Challenges, Health Coaching, and the ongoing Health + Healing Hubs work in DFW?**
    a. Healthier Texas committed to operating the Health + Healing Hubs program through the end of its requirements. In the last year, this has become our main

community program. Programming ended on November 13. All reporting requirements will be completed before the end of the calendar year.

b. Community Health Challenges, Health Coaching, and all other community programs have already ended and will not be restarted.

4. **What will happen to Healthier Texas' convenings, especially the Healthier Texas Summit?**
    a. The Healthier Texas Summit will no longer be co-hosted by Healthier Texas. We are hopeful that another participant or partner may continue to host the event with other community partners in the future.

5. **What happens to any unspent grant funds?**
    a. Legally, any remaining funds after our closure must be distributed to qualifying nonprofit organizations in accordance with applicable Texas law and Healthier Texas' governing documents. Healthier Texas is identifying the appropriate partners to receive any outstanding funds.

6. **Who do I contact about any outstanding invoices or payments?**
    a. Until December 18, 2026, you can contact Healthier Texas operations at operations@healthiertexas.org. After December 18, 2026, you can contact healthiertexas@gmail.com. Please note, this Gmail inbox will be infrequently monitored. All active operations, including banking, will cease after the end of the organization. Accordingly, all invoices must be received prior to December 18.

7. **What will happen to any grant applications Healthier Texas submitted before this decision was made?**
    a. The Board of Directors decided to withdraw Healthier Texas from consideration for any outstanding grant applications. We have undertaken a thorough review to identify and withdraw all pending applications. If your organization is currently considering Healthier Texas as a grant recipient and has not yet heard from us, please reach out to lkalbfell@healthiertexas.org

8. **How will participant & partner data be protected, retained, or deleted?**
    a. Healthier Texas is complying with all applicable legal requirements and accepted best practices to safeguard participant and staff data as we wind down, including

establishing data retention and secure destruction timelines. If you have any specific questions, please don't hesitate to reach out to Lauren Kalbfell at lkalbfell@healthiertexas.org.

9. **What will happen to the staff, and what support is being provided to them?**
    a. Healthier Texas currently employs a small team of full-time and contracted staff, along with volunteer leadership from our Board of Directors. Staff supported through the Health + Healing Hubs grant have been notified that their positions will end once the program has concluded and all reporting requirements have been met. If you or your organization knows of opportunities for certified Community Health Workers in the Dallas-Fort Worth metro area in early 2027, please contact Lauren Kalbfell at lkalbfell@healthiertexas.org

10. **What can I do to help?**
    a. In-kind donations of services (legal, tax, accounting, etc.) to assist with wind down operations are very welcome.
    b. Job-seeking support and networking opportunities for our staff once they fulfill their Healthier Texas obligations are also welcome.
    c. If you can provide any of those services above or have any other suggestions, please reach out to Lauren Kalbfell, lkalbfell@healthiertexas.org

Thank you. Healthier Texas has so many stakeholders, collaborators, partners, and staff to thank for their commitment to the mission through the years. It has been an absolute honor to work tirelessly together toward the worthy mission of making Texas healthier. We are certain that the community partners that remain will continue to carry the torch of this work into the future. Thank you for all of your support, partnership, and dedication.